

Audit, Standards and Risk Committee

Wednesday, 21 June 2023

Risk Management Monitoring Report

Is the paper exempt from the press and public?	No
Reason why exempt:	Not applicable
Purpose of this report:	Monitoring/Assurance
Is this a Key Decision?	No
Has it been included on the Forward Plan of Key Decisions?	Not a Key Decision

Director Approving Submission of the Report:

Gareth Sutton, Director of Resources & Investment/s73 Officer

Report Author(s):

Claire James, Head of Corporate Governance

Claire.james@southyorkshire-ca.gov.uk

Executive Summary

This report provides the Risk Management Dashboard, which includes:

- The corporate risks of the Mayoral Combined Authority (MCA).
- 'High' and 'Medium/High' risks at Directorate level (operational risk).
- Risks with a health and safety 'theme' with a score of 5 or over.

What does this mean for businesses, people and places in South Yorkshire?

Effective risk management is a key principle of good governance and decision making, which enables the MCA to pursue its ambitions and objectives in the most effective and efficient way, bringing about better outcomes for residents and businesses in South Yorkshire.

Recommendations

Members are asked to consider the Risk Management Dashboard and note the progress in embedding risk management processes.

Consideration by any other Board, Committee, Assurance or Advisory Panel

None

1. Background

- 1.1 The Risk Management Framework has now been in place for around 12 months. The Committee has played a key role in developing the Framework and overseeing its implementation.

2. Embedding the Risk Management Framework – Progress since March

- 2.1 Since the last report in March, a Risk Management Support Plan has been developed (covering financial year 23/24) to ensure that risk management activities can be delivered within the allocated resource. The Plan includes the following activity:

- Quarterly reporting cycle (production of dashboard)
- Dashboard development/enhancement
- Quarterly lessons learned activity (which helps to inform....)
- Development of training resources to support users of the IT system
- System maintenance

3. Risk Dashboard

- 3.1 The Risk Dashboard provided at appendix A provides the following information:

Corporate Risks

Corporate risks by 'strategic group' - a bar chart that demonstrates the volume of risks and respective ratings by strategic 'group' (the categories established by the Framework for reporting purposes).

Corporate risks by 'risk score' – a bar chart that demonstrates the spread of corporate risks by current risk score.

Corporate risks by 'Directorate' – a bar chart that demonstrates the risks and where they reside within the directorates of the MCA.

Heat Map - The heat map provides a visual representation of the position of the risks within the probability and impact scoring grid and indicates the change in score from inherent to residual following the application of controls.

Corporate Risk Register – provides the risk description, inherent risk score, controls, residual risk score and mitigating actions. Lists risks from high to low.

3.2 Directorate/Team Risks

Volume of risks by risk score per Directorate - a bar chart that illustrates the volume of risks by residual risk score/

Volume of risks per team within each Directorate - a bar chart that illustrates the volume of risks by residual risk score distributed across teams within a Directorate.

Directorate/Team level Risks Register - provides the risk description, inherent risk score, controls, residual risk score and mitigating actions for all risks scoring medium-high and high (amber and red).

Summary

There are currently 19 risks at directorate level with a residual risk score of 'medium/high' and 'high'. There are no 'medium/high' and 'high' scoring risks within

the Strategy and Development or the Growth, Business and Skills Directorates. More detail can be found within the Risk Dashboard Report Risk Register.

3.3 Health & Safety Risks

Risk Register of risks with a health and safety ‘theme’ – provides the risk description, inherent risk score, controls, residual risk score and mitigating actions for all risks with a score of 5 or above. There is a low appetite for any risks which have a health and safety element to them.

Summary

There are 19 risks scoring 5 or over, 2 of which have a residual score of ‘medium/high’ the remaining 17 have a residual score of ‘medium’. More detail can be found within the Risk Dashboard Report Risk Register.

3.4 Now regular reporting has been established, comparative data from period to period has been introduced. This will continue to evolve as more data becomes available.

4. Consultation on Proposal

4.1 Not applicable

5. Timetable and Accountability for Implementing this Decision

5.1 Not applicable

6. Financial and Procurement Implications and Advice

6.1 There are no specific financial risk implications however, failure to effectively manage risk may have significant financial and reputational impact and for the MCA.

7. Legal Implications and Advice

7.1 There are no legal implications as a result of this report.

8. Human Resources Implications and Advice

8.1 There are no human resources implications as a result of this report.

9. Equality and Diversity Implications and Advice

9.1 There are no equality and diversity implications as a result of this report.

10. Climate Change Implications and Advice

10.1 There are no climate change implications as a result of this report.

11. Information and Communication Technology Implications and Advice

11.1 There are no ICT implications as a result of this report other than the ongoing requirement to add IT users to the user group for the risk management IT system.

12. Communications and Marketing Implications and Advice

12.1 There are no communications or marketing implications as result of this report.

List of Appendices Included:

A Risk Management Dashboard

Background Papers

None